



2019! **New Skills** and **Practical** Approaches to Upgrade your **Internal Audit Function**

Thursday, October 10, 2019 Karachi Marriott Hotel

Friday, October 11, 2019 Royal Palm Golf & Country Club, Lahore

UPDATED **FOR**

9:00 am to 5:00 pm



Internal Audit has the potential to be the function most important organization. With the right tools it can become an effective and dynamic circulation system, whisking away the risks, adding value and enrichment, and ensuring that continuous improvement reaches every corner of the organization.

This course will enable the participants to re-think their existing IA function as a professional practice within organization. Once this change in frame of mind, it is easy to upgrade the internal audit function and turn it into a powerhouse.



COURSE DIRECTOR:

Talha bin Hamid FCA, CIA

- Former General Manager, Internal Audit, Alkaram Textile Mills (Private) Limited
- Former Director Risk & Corporate Advisory Services, BDO Ebrahim & Co.
- Immediate Past President, Karachi Toastmasters Club

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New Skills and Practical Approaches to Upgrade your **Internal Audit Function**



COURSE OUTLINE

PHASE I

INCEPTION

1) Why and how the internal audit role has changed

- · Increased assurances
- Some not so glorious examples from the past
- In house consultancy
- · Changing relationship between IA function and the company
- No-go areas: traps to avoid

2) Building the goodwill and motivation

- Training staff for risk based internal audit
- Marketing the IA function
- Do's and don'ts of professional behavior
- Inviting feedback from auditees

3) Building and coaching the team

- The science of facilitation without involvement
- Special assignments
- Coaching and training
- Value addition

4) Building the framework

- Risk based audit plans
- · Documentation and working papers
- · Report writing and presentation

PHASE 2

CONSOLIDATION

5) How to ensure IA's place is secure in Corporate **Governance structure**

- Where does IA fit in Corporate Governance
- Relationship with external audit

6) How to get Audit Committee/Board/Owners to act

- The real driver of IA
- How to get the Board's attention
- · Interaction with the Chairman
- · How to ensure that every report is read and addressed

7) Exceeding expectations

- How to interact with stakeholders
- Not everything is for the audit committee
- Ethics
- · Consolidating goodwill

PHASE 3

TRANSFORMATION

8) Audit of Marketing, Brand Management and Reputation

- Reputation Risk
- Traditional approaches to brand management and reputation maintenance
- Feedback mechanisms
- · Active vs passive brand/reputation management

9) Business continuity

- What is the difference between BCP and DRP?
- Prevention vs damage control
- Testing of protective/preventive mechanisms
- Crisis management

10) Enterprise Risk Management

- · What is ERM and why is it needed
- How IA can develop ERM framework
- Removing the training wheels: handing ERM to the management

11) Money Laundering

- Why is AML important for everyone
- Basic AML practices
- · Developing IA procedures to safeguard against Money Laundering

12) Fraud

- Increased role of IA in fraud prevention
- · Performing forensic assignments
- Fraud risk assessment
- The Human factor in fraud risk assessment

13) The basics of Systems Audits

- Anyone can perform a basic IT infrastructure audit
- · Application controls audits
- System security audit
- The Human factor in IT infrastructure

14) Sustainability

- · Why sustainability is important
- People, planet and profits
- Why IA needs to venture outside the company premises
- Risks arising from non sustainable operations

15) Live Audits and Independent Assurances

- · Why pre-audit needs to be phased out
- · Live audit: the best of both worlds
- Independent assurance in purchases and sales
- Undercover

16) Other important areas

- Continuous improvement (the importance of innovation)
- · Environmental / sustainability auditing
- Third party relationships
- · Whether a function should be outsourced
- Internal governance of outsourced functions



New Skills and Practical Approaches to Upgrade your Internal Audit Function



COURSE OBJECTIVES

During the course, the participants will learn:

- Learn ways to market and brand the internal audit function
- Learn about internal governance of internal audit
- Learn about bringing value addition through internal audit
- Explore areas such as ERM, AML, Anti Corruption and Anti Fraud practice
- Learn about inculcating a value addition culture within the function
- Learn how they can bring about large scale change in society at large

WHO SHOULD ATTEND

Chief Internal Auditors, Directors, Internal Audit Professionals, Risk Consultants, IT Auditor and Finance **Professionals**



About Course Director

Talha bin Hamid FCA, CIA

- Former General Manager Internal Audit, Alkaram Textile Mills (Private) Limited
- Former Director Risk & Corporate Advisory Services, BDO Ebrahim & Co.
- Immediate Past President, Karachi Toastmasters Club

Talha is an experienced finance and internal control professional who started his career with A.F. Ferguson & Co. (a member firm of the PwC network) in 1997. After qualification as CA in 2002, Talha had the opportunity to work as a tax consultant and as a CFO, but his passion remains internal auditing.

He has had more than 10 years of experience serving in leadership positions in Internal Audit functions in various reputable organizations and listed companies. His risk advisory experience extends to not only Internal Audit but Enterprise Risk Management, forensic audits, risk profiling, investigations, process re-engineering, control, organizational restructuring, development of control frameworks.

TESTIMONIALS

"Mr. Talha is one of the best trainers and valuable assets of your training institution. He is very cooperative and responded to each & every query of the participants" Asif Sattar Mithani — Head of Internal Audit,

JS Investments Limited

"Trainer was well connected with the audience and structured the presentation very well"

Ahmed Khan – Finance Business Partner **ICI Pakistan Limited**

"Very informative and activity engaged trainer" Noman Kazi – Vice President, National Bank of Pakistan

"A well versed seasonal internal auditor, concise and effective communication skills, needed this soft guideline."

Mohsin Siraj – Officer Audit Department, Pakistan Stock Exchange Limited

"Talha is a very good speaker, writer, blogger and trainer. He is equipped with analytical skills which is a must for an auditor. He comes up with novel ideas to keep his audience engaged. When you are listening to him, one thing is for sure: you won't get bored."

M. Zaid Kaliya – CFO, Shield Corporation Limited

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Discounts are mutually exclusive

Regular Tuition Fee: Rs. 25,000 per participant Includes courseware, certificate, lunch, refreshments and business networking.

Group Discount: *10% Discount

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*15% Discount

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Further information please call

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