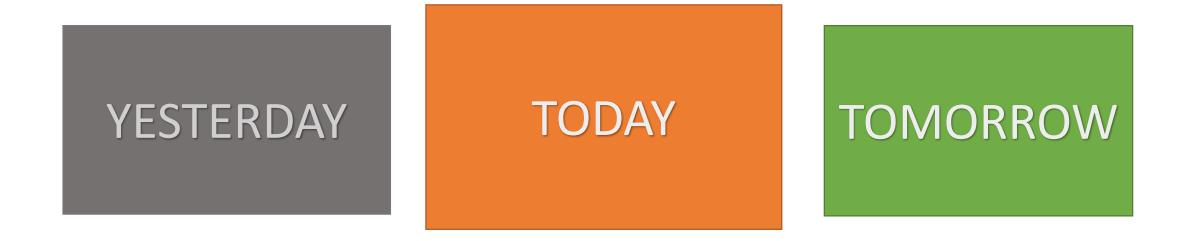
## People Strategies



Fariha Salahuddin August 2019

# Mind the Gap



### YESTERDAY







Frederick Taylor

Corporate America

Globalisation

#### Merit based Recruitment and Promotion

**Succession Planning** 

**Assessment Centre** 

Performance Management

360 Feedback

**Competitive Pay** 

Leadership Development

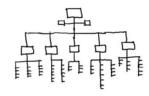
**Industrial Management** 

## TODAY

#### The most dangerous phrase ... is: "We've always done it this way"

About half of S&P 500 companies will be replaced over the next ten years. The 33-year average tenure of companies on the S&P 500 in 1964 narrowed to 24 years by 2016 and is forecast to shrink to just 12 years by 2027.

Organisations are moving from ...



Hierarchical org structure, boss oriented  $\longrightarrow$  Flatter and matrix structure, team oriented





Directive leadership style

Inclusive and agile leaders style, inspire teams





Local versions International standards on compliance and governance



Katie Allen

### TOMORROW

Capabilities

Inclusion

Trust

Resilience



